

VICTOR FLEISCHER

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CURRICULUM VITAE
as of May 15, 2007

EMPLOYMENT

University of Illinois College of Law, Associate Professor.
University of Colorado Law School, Associate Professor, 2006-2007.
Georgetown University Law Center, Visiting Professor of Law, Fall 2005.
UCLA School of Law, Acting Professor of Law (tenure-track), 2003-2006.
Columbia Law School, Research Fellow in Transactional Studies, 2001-2003.
Davis Polk & Wardwell, Associate, 1998-2001.
Hon. Alex Kozinski, U.S. Court of Appeals for the Ninth Circuit, Law Clerk, 1997-1998.
Hon. M. Blane Michael, U.S. Court of Appeals for the Fourth Circuit, Law Clerk, 1996-1997.

EDUCATION

Columbia University School of Law, J.D., 1996. Columbia Law Review, 1994-96.
Columbia College, Columbia University, B.A., American History, 1993.

PUBLICATIONS

ARTICLES

Two and Twenty: Taxing Partnership Profits in Private Equity Funds, NYU L. REV. (forthcoming 2008).

Selected for Stanford/Yale Junior Faculty Forum.

Brand New Deal: The Branding Effect of Corporate Deal Structures, 104 MICH. L. REV. 1581 (2006).

The Missing Preferred Return, 31 J. CORP. L. 77 (2005).

The Rational Exuberance of Structuring Venture Capital Start-Ups, 57 TAX L. REV. 137 (2004).

SCHOLARLY ESSAYS

Options Backdating, Tax Shelters, and Corporate Culture, VA. TAX REV. (forthcoming 2007) (Symposium Essay).

The MasterCard IPO: Protecting the Priceless Brand, 12 HARV. NEG. L. REV. (2007) (lead symposium article; published commentaries by Gordon Smith, Josh Wright, Scott Peppet, Mark Fenster, Laura Heymann, and Susan Scafidi).

Fickle Investors, Reputation, and the Clientele Effect in Venture Capital Funds, 40 WILLAMETTE L. REV. 813 (2004) (Symposium Essay).

CASE STUDIES, TEACHING CASES AND OTHER PUBLICATIONS

Urban Entrepreneurship and the Promise of For-Profit Philanthropy, W. NEW ENG. L. REV. (forthcoming 2008) (Symposium Essay).

The Marketing Consequences of IPOs, BETRIEBSWIRTSCHAFTLICHE FORSCHUNG UND PRAXIS (BFUP) (2006).

Southwest Airlines (with Michael Ingrassia) (Teaching Case) (available on SSRN).

Branding the Google IPO, THE FINANCIER (2006) (Case Study).

Deals: Bringing Corporate Transactions into the Law School Classroom, 2002 COLUM. BUS. L. REV. 475 (Essay).

Enron's Dirty Little Secret: Waiting for the Other Shoe to Drop, 94 TAX NOTES 1045 (2002) (Essay).

Streetwatch (available on SSRN) (Teaching Case).

Columbia Venture Partners (with Geoffrey Smith) (available on SSRN) (Teaching Case).

"If it Looks Like a Duck": Corporate Resemblance and Check-the-Box Elective Tax Classification, 96 COLUM. L. REV. 518 (1996), reprinted in 71 TAX NOTES 345 (1996) (Student Note).

WORKS IN PROGRESS

The Blackstone IPO

TEACHING

UNIVERSITY OF ILLINOIS

Corporate Tax (Spring 2008)
Partnership Tax (Spring 2008)

UNIVERSITY OF COLORADO SCHOOL OF LAW

Innovation Policy & Entrepreneurship (Spring 2007)
Deals (Fall 2006)
Venture Capital & Private Equity (Fall 2006)

UCLA SCHOOL OF LAW

Tax Policy Colloquium (Spring 2006) (with Eric Zolt)
Deals (Spring 2006)
Regulating Wall Street (Spring 2005)
Federal Taxation I (Fall 2004)
Deals (Fall 2004)
Federal Taxation I (Spring 2004)
Deals (Fall 2003)

GEORGETOWN UNIVERSITY LAW CENTER (AS VISITING PROFESSOR OF LAW)

Deals (Fall 2005)
Executive Compensation (Fall 2005)

COLUMBIA LAW SCHOOL (AS RESEARCH FELLOW)

Deals Workshop (Spring 2003)
Taxation of Financial Instruments (Fall 2002) (guest lecturer – six classes)
Deals (Fall 2002) (with David Schizer)
Deals Workshop (Spring 2002)

Nominated for the Student Bar Association Excellence in Teaching Award, University of Colorado Law School, 2006-07.

SERVICE

SERVICE TO THE LEGAL PROFESSION AND LEGAL ACADEMY

Presentation to Finance Committee, United States Senate, May 2007.
AALS Curriculum Committee, 2006-present.
Editor, SSRN ENTREPRENEURSHIP & LAW JOURNAL, 2006-present.
Co-organizer, 2007 Junior Tax Scholars Conference (to be held at Boston University).
Co-founder, 2006 Junior Tax Scholars Conference (inaugural conference held at University of Colorado) (co-founded with Miranda Perry Fleischer and Lily Batchelder).

UNIVERSITY SERVICE

University of Colorado – Boulder, Academic Affairs Budget Advisory Committee, 2006-2007.

LAW SCHOOL SERVICE

Technology Committee, University of Colorado School of Law, 2006-07.
Curriculum Committee, UCLA School of Law, 2005-06.
Business Law Committee, UCLA School of Law, 2005-06.
Teaching and Clerkship Committee, UCLA School of Law, 2004-05.
Business Law Committee, UCLA School of Law, 2003-04.
Ad Hoc Search Committee for Director of the Business Law Program, UCLA School of Law, 2003-04.
Director, Transactional Studies Program, Columbia Law School, 2001-03.

SELECTED PRESS CLIPS

Eoin Callan, Alex Barker, Francesco Guerrera & Ben White, *Tax fears over Blackstone IPO*, FINANCIAL TIMES, May 6, 2007 (quote re: Blackstone).

Sarah Lueck, *Higher Private-Equity Tax Is Explored*, WALL STREET JOURNAL, May 1, 2007 (discussing Senate briefing).

Ben White & Eoin Callan, *Buy-out chiefs face higher taxes*, FINANCIAL TIMES, April 23, 2007 (quote re: taxing private equity).

Taxing Private Equity, N.Y. TIMES Editorial Page, April 2, 2007 (discussing my research).

Emily Chasan, *Unusual IPO Tax Structure May Plague Blackstone*, REUTERS wire service, March 30, 2007 (quote re: Blackstone).

Ryan J. Donmoyer, *Blackstone Says IPO Tax Stance May Prompt IRS Action*, BLOOMBERG wire service, March 29, 2007 (discussing my research on private equity funds).

Malcolm Gladwell, *Open Secrets*, THE NEW YORKER, January 8, 2007 (discussing my research on Enron).

Holly Hubbard Preston, *Want Part of an IPO? You Could Go Dutch*, INTERNATIONAL HERALD TRIBUNE, November 10, 2006 (quote re: Google IPO).

Loren Fox, *Do Deal Structures Have Brand Value?*, INSTITUTIONAL INVESTOR, September 2006 (discussing my research on MasterCard).

INVITED PRESENTATIONS

[*The Blackstone IPO*, Big Ten Junior Scholars Conference, Indiana University School of Law, August 2007]

[Invited Participant, Kauffman-Planck Annual Summit on Entrepreneurship Research and Policy, Laguna Beach, CA, July 2007]

[*The Blackstone IPO*, Junior Tax Scholars Conference, Boston University School of Law, June 2007]

[*Two and Twenty*, Stanford/Yale Junior Faculty Forum, Stanford Law School, May 2007]

[*Two and Twenty*, Initiative for Studies in Technology Entrepreneurship Conference, University of Wisconsin-Madison School of Business, May 2007]

[Invited Participant, Law & Entrepreneurship Conference, University of Wisconsin Law School, May 2007]

The Blackstone IPO, University of Illinois Faculty Workshop, May 2007

Two and Twenty, Finance Committee Roundtable, United States Senate, May 2007

The Defining Characteristics of US Corporate Law, National Centre for Business Law, University of British Columbia Faculty of Law, April 2007

Urban Entrepreneurship and the Promise of For-Profit Philanthropy, Western New England College of Law, March 2007

IPO Intelligence, Symposium on IPOs in the Internet Age, hosted by Ohio State Entrepreneurial Business Law Journal, March 2007

Two and Twenty, AALS Section on Agency, Partnerships, Unincorporated Entities & LLCs, Jan. 2007 (selected from a call for papers)

Options Backdating and Corporate Culture, University of Minnesota Law School Conference on the Future of Tax Shelters, Oct. 2006

Two and Twenty, Junior Tax Scholars Conference, June 2006

Branding the Google IPO, Annual Conference of the Academy of Entrepreneurial Finance, Apr. 2006

The MasterCard IPO, Harvard Law School Conference on Case Studies and Negotiations, Apr. 2006

Commentaries by Gordon Smith, Laura Heymann, Joshua Wright, Mark Fenster, Susan Scafidi, and Scott Peppet

Two and Twenty, NYU Tax Policy Colloquium, Mar. 2006

Two and Twenty, UCLA Tax Policy Colloquium, Feb. 2006

Panelist, Section on Scholarship, AALS Annual Meeting, Jan. 2006

Two and Twenty, Tax Section, AALS Annual Meeting, Jan. 2006

Commentator, Georgetown/Sloan Conference on Corporate Governance, Oct. 2005

Brand New Deal, Duke University Faculty Workshop, Sept. 2005

Brand New Deal, Georgetown Faculty Research Workshop, Sept. 2005

Brand New Deal, Robert Levy Workshop, George Mason School of Law, Sept. 2005

Risky Business, Law & Society Annual Meeting, June 2005

Brand New Deal, UCLA Summer Research Workshop, May 2005

The Missing Preferred Return, U.C. Hastings Tax Policy Seminar, Feb. 2005

The Missing Preferred Return, Michigan Tax Policy Workshop, Jan. 2005

The Missing Preferred Return, UCLA Faculty Colloquium, Sept. 2004

Invited Participant, Workshop on Tax Policy and Public Finance, Berkeley, CA,
June 2004

Commentator, Venture Capital After the Bubble, Willamette School of Law, Mar.
2004

Rational Exuberance, American Taxation Association Mid-year Meeting, Feb. 2003

Rational Exuberance, University of Pennsylvania Tax Policy Colloquium, Feb. 2003

Rational Exuberance, Columbia Law School Blue Sky Series, Jan. 2003