Corporate Cash Savings:
Precaution versus Liquidity

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Abstract
Cash holdings as a proportion of total assets of U.S. corporations have roughly doubled between 1971 and 2006. Prior research attributes the large cash increase to a rise in firms’ idiosyncratic risk. We investigate two mechanisms by which increased idiosyncratic risk can lead to higher cash holdings. The first is linked to the precautionary motive inducing firms to be prudent about their future prospects. The second mechanism is linked to the liquidity motive requiring firms to meet their current liquidity needs. We find that the mechanism embedded in the liquidity motive best explains how the increased idiosyncratic risk nearly doubled cash holdings. As for the precautionary motive, its importance has decreased over time to the point of generating very little precautionary savings.
1 Introduction

Cash holdings as a proportion of total assets of North American COMPUSTAT firms have increased dramatically since the 1970’s. Figure 1 documents this large and steady increase for our sample of North American firms.\footnote{Cash refers to COMPUSTAT Mnemonic CHE and is composed of cash (CH) and short-term investments (IVST). It includes, among others, the following items: cash in escrow; government and other marketable securities; letters of credits; time, demand, and certificates of deposit; restricted cash.} Figure 1 also documents that the increase is accompanied by a steady decline in the capital share of total assets. As for leverage, Figure 1 shows that it is volatile but it does not display an obvious trend.

The increase in cash holdings is consistent with the observed post-WWII rise in firms’ idiosyncratic risk documented by Campbell et al. (2001). In what follows, we investigate two mechanisms by which increased idiosyncratic risk can lead to higher cash holdings. The first mechanism is the precautionary motive. It arises because firms face various tax rates, as well as adjustment and issuing costs, which may lead to convex marginal payouts. With convex marginal payouts, firms act prudently and save more to self-insure against future adverse shocks. With a precautionary motive, an increase in firms’ idiosyncratic risk raises the need to self-insure and therefore raises cash holdings. This mechanism is similar to that discussed in Carroll and Kimball (2006), where a convex marginal utility yields a precautionary motive for consumers.

The second mechanism is the liquidity motive. It arises because it is more costly for firms to alter their investment, dividend, debt and equity policies than to accumulate cash to meet its liquidity requirements. With a liquidity motive, a rise in firms’ idiosyncratic risk escalates the need for liquidity and therefore increases required cash holdings. This mechanism is similar to that discussed in Telyukova and Wright (2008), where liquidity needs yield a motive for consumers to accumulate money.

We find that the astounding increase in cash holdings since the 1970’s is attributable to the liquidity motive. Our finding obtains from a standard dynamic model of a firm’s investment and financial decisions augmented by both a precautionary motive and a liquidity motive to hold cash. Importantly, our model recognizes that cash is a dominated security in terms of return. We show
that the model offers a reasonable description of firms’ behavior, and can be used to study the large increase in cash holdings. We focus our analysis on two extreme periods: the first third of our sample period from 1971 to 1982 and the last third from 1995 to 2006. We find that both the precautionary and liquidity motives play important roles in explaining cash holdings in the first period, but that the liquidity motive explains most of the cash holdings in the last period. Consequently, we conclude that the increase in firms’ idiosyncratic risk raises cash holdings via the liquidity motive.

Bates, Kahle, and Stulz (2008) first noted the dramatic increase in cash holdings. In their empirical analysis, they identify the increase in industry cash flow risk as the main determinant of the increase in cash holdings. They hypothesize that the large cash increase may be attributable to the precautionary motive. In our study, we disentangle the two mechanisms by which risk can affect cash holdings: through precautionary savings as firms self-insure against future adverse shocks and through liquidity needs as firms meet their current liquidity requirements.

Our model does not consider the other motives to hold cash discussed in Bates, Kahle, and Stulz (2008), as they do not find wide empirical support for these. Our neoclassical framework does not feature the agency motive to hold cash. We recognize that the relationship between higher cash holdings (or lower cash value) and higher agency costs is well documented in other contexts.\(^2\)

In addition, our model does not feature the tax motive to hold cash. We recognize that Foley et al. (2007) show convincingly that U.S. multinationals accumulate cash in their subsidiaries to avoid the tax costs associated with repatriated foreign profits. However, Bates, Kahle, and Stulz (2008) note that the large increase in cash holdings is observed also for domestic firms.

Our model does not feature a fixed transaction cost motive to hold cash. We recognize that Mulligan (1997) provides ample empirical evidence for the transaction cost motive of Baumol (1952) and Miller and Orr (1966), where there is a fixed cost of converting non-liquid assets into cash.

\(^2\)For example, see Dittmar and Mahrt-Smith (2007), Dittmar et al. (2003), Faulkender and Wang (2006), Harford (1999), Harford et al. (2008), and Pinkowitz et al. (2006). Our modeling choice however is motivated by the fact that Opler et al. (1999) find little evidence that cash holdings lead to larger capital investments or mergers and acquisitions as predicted by the free cash flow hypothesis of Jensen (1986). Also, Bates, Kahle, and Stulz (2008) obtain results, using the Gompers, Ishii, and Metrick (2003) entrenchment index among other measures, that fail to support the agency problem explanation for the overall rise in cash holdings of U.S. firms.
Instead of a fixed conversion cost, we assume that firms can convert capital and debt into cash, but only at discrete intervals of time.

There are a number of papers examining the cash hoarding behavior of U.S. firms. Nikolov (2008) shows that increased market competition can in part explain the rise in cash holdings, especially for financially constrained firms in riskier industries. Almeida, Campello, and Weisbach (2004) and Han and Qiu (2007) document that financially constrained firms accumulate cash out of cash flow, while unconstrained firms do not. Acharya, Almeida, and Campello (2007) show that this behavior is strongest for constrained firms that suffer from a low correlation between operating income flow and investment opportunities. When controlling for measurement errors, Riddick and Whited (2008) find that cash holdings are negatively associated with cash flows.

The model of Gamba and Triantis (2008) is closely related to our model in that a firm can finance its investment through debt issues, equity issues, and internal funds, where only internal funds do not trigger transaction costs. Their focus is on valuing financial flexibility, while we focus on exploring the motives behind the large increase in cash holdings.

Bolton, Chen, and Wang (2009) present another closely related model, and like ours, it recognizes that cash is dominated in return. They propose a dynamic model of investment decisions for financially constrained firms with constant returns to scale in production. Among other contributions, they find that Tobin’s marginal q may be inversely related to investment, and that financially constrained firms may have lower equity betas because of precautionary cash holdings. Our paper departs from the assumption of constant returns to scale in production, and examines the effect of the capital share on the relative strengths of the precautionary and liquidity motives to hold cash.

The paper is organized as follows. Section 2 presents the model, and provides some analytical results characterizing the behavior of cash holdings. The model however does not possess an analytical solution. Section 3 discusses the calibration of the model. Section 4 presents our simulation results. We first ensure that the model broadly reproduces observed facts. We then use the model to study the rise in cash holdings. Section 5 offers some concluding remarks.
2 The Model

We study how a firm manages its cash holdings in an otherwise standard dynamic model of financial and investment decisions. The firm does not consider cash as a perfect substitute for debt: cash is not negative debt. Instead, cash savings serve two purposes. They may provide self-insurance against future adverse shocks, and they may provide liquidity to meet current adverse shocks.

To operationalize both motives, we assume that the firm faces shocks to its revenues and expenses. Knowing the current realization of the revenue shock, the firm chooses how much to invest, how much cash to save, how much debt to issue, how much to pay out or how much equity to raise. During the year, however, the firm may face expenses that turn out to be either lower or higher than expected back at the beginning of the year. When expenses are higher than expected, the firm cannot scale back its investment commitments, take back its distributed dividend, or go back to external markets with more favorable issuing conditions. The higher than expected expenses are met with cash. As is explained in details below, the firm holds sufficient cash to pay the unknown expenses that occur during the year. The firm may also hold additional cash as a precaution against future adverse shocks to revenues.

2.1 The Firm

The firm, acting in the interest of shareholders, maximizes the discounted expected stream of payouts $D_t$ taking into account taxes and issuing costs. When payouts are positive, shareholders pay taxes on the distributions according to a tax schedule $T(D)$. The schedule recognizes that firms can minimize taxes for smaller payouts by distributing them in the form of share repurchases. Firms, however, have no choice but to trigger the dividend tax for larger payouts. Following Hennessy and Whited (2007), the tax treatment of payouts is captured by a schedule that is increasing and convex:

$$T(D_t) = \tau_D D_t + \frac{\tau_D}{\phi} \exp^{-\phi D_t} - \frac{\tau_D}{\phi},$$

(1)

where $\phi > 0$ controls the convexity of $T(D)$ and $0 < \tau_D < 1$ is the tax rate. When payouts are negative, shareholders send cash infusions into the firm as in the case of an equity issue. The convex
schedule $T(D)$ also captures the spirit of Altinkilic and Hansen (2000), where equity issuing costs are documented to be increasing and convex. Figure 2 displays the schedule $T(D)$ for different values of $\tau_D$ and $\phi$.

Net payouts are

$$U(D_t) = D_t - T(D_t).$$  \hfill (2)

For finite values of $D_t$, this function is increasing $U'(D_t) = 1 - \tau_D + \tau_D \exp(-\phi D_t) > 0$, concave $U''(D_t) = -\phi \tau_D \exp(-\phi D_t) < 0$, and its third derivative is positive $U'''(D_t) = \phi^2 \tau_D \exp(-\phi D_t) > 0$. As a result, the net payout function ensures that the firm is risk averse and has a precautionary motive. In this context, the parameter $\phi$ is the coefficient of absolute prudence: $\phi = -U'''(D_t)/U''(D_t)$.

The firm faces two sources of risk. The first source of risk comes from stochastic revenues. Revenues $Y_t$ are generated by a decreasing returns to scale function of the capital stock $K_t$:

$$Y_t = \exp(z_t) \Gamma K_t^\alpha,$$  \hfill (3)

where $z_t$ is the current realization of the shock to revenues, the parameter $0 < \alpha < 1$ denotes the capital share, and $\Gamma > 0$ is a scale parameter. The revenue shock follows the autoregressive process

$$z_t = \rho z_{t-1} + \sigma \epsilon_t,$$  \hfill (4)

where $\epsilon_t$ is the innovation to the revenue shock, and the parameters $0 < \rho < 1$ and $\sigma > 0$ denote persistence and volatility. The innovations are independent and identically distributed random variables drawn from a standard normal distribution.

The second source of risk comes from stochastic expenses $F_t$. The firm’s expenses are given by

$$F_t = \bar{F} + f_t,$$  \hfill (5)

where $\bar{F} \geq 0$ is the predictable level of expenses and $f_t$ is the current realization of the expense innovation. For simplicity, the expense innovations are assumed to be independent of the revenue innovations and drawn from a uniform distribution $f_t \in \{-\sigma_F, \ldots, \sigma_F\}$ where $\sigma_F > 0$.

The firm makes its investment and financial decisions with knowledge of the current realization of the revenue shock but not the realization of the expense shock. The firm chooses how much to
invest $I_t$, how much cash to hold $M_{t+1}$, how much debt to raise $B_{t+1}$, how much to pay out or how much equity to issue $D_t$. The sources and uses of funds equation defines the cash holdings at the end of the year

$$M_{t+1} = Y_t - F_t - I_t + B_{t+1} - (1 + r)B_t - D_t + (1 + \iota)M_t - T_t^C - \Omega_t^K - \Omega_t^B,$$  \hspace{1cm} (6)

where $B_t$ and $M_t$ are the beginning-of-the-year stocks of debt and cash, $T_t^C$ represents corporate taxes, and $\Omega_t^K$ and $\Omega_t^B$ denote costs to capital and debt. The constant $r$ and $\iota$ are the real interest rates applied to debt and cash.

Capital accumulates as follows:

$$K_{t+1} = I_t + (1 - \delta)K_t,$$  \hspace{1cm} (7)

where $0 < \delta < 1$ denotes the depreciation rate. The firm faces quadratic capital adjustment costs:

$$\Omega_t^K = \frac{\omega_K}{2} \left( \frac{I_t}{K_t} - \delta \right)^2 K_t,$$  \hspace{1cm} (8)

where $\omega_K \geq 0$ is the capital adjustment cost parameter.

Debt issuance is given by $\Delta B_{t+1} = B_{t+1} - B_t$. The firm faces quadratic costs to varying the debt level away from $\bar{B} > 0$:

$$\Omega_t^B = \frac{\omega_B}{2} (B_{t+1} - \bar{B})^2,$$  \hspace{1cm} (9)

where $\omega_B \geq 0$ is the debt cost parameter.

Cash accumulation is given by $\Delta M_{t+1} = M_{t+1} - M_t$. In contrast to investment, debt and equity issuance, the firm does not incur any cost when changing its cash holdings.

Finally, corporate taxes are imposed on revenues after depreciation, interest payment, and interest income:

$$T_t^C = \tau_C (Y_t - F_t - \delta K_t - rB_t + \iota M_t),$$  \hspace{1cm} (10)

where $0 < \tau_C < 1$ is the corporate tax rate.

The firm faces a constant discount rate $r$. The after-tax discount factor is $\beta = 1/(1 + (1 - \tau_r)r)$, where $\tau_r$ is the personal tax rate on interest income. Because individuals pay taxes on their interest
income at a lower rate than the rate at which corporations deduct their interest payment \( \tau_r < \tau_C \),
dept financing is tax-advantaged. To counter this benefit of debt financing, the convex cost in
Equation (9) bounds the debt level. In this sense, the deviation costs play a role similar to a
collateral constraint.\(^3\)

Similar to the constant discount rate \( r \), the interest rate received on cash holdings \( \iota \) is assumed
to be constant over time. Moreover, cash is a dominated security in terms of return: \( \iota < r \). In
practice, a firm holding cash incurs a real return loss equal to the inflation.

### 2.2 The Intertemporal Problem

At the beginning of the year, the firm makes decisions knowing the current realization of the revenue
shock. During the year, however, the firm reacts to expense realizations that are different from the
expected value. The expense shock triggers a need for liquidity. Of course, foreseeing all this, the
firm may have already been cautious and invested less, paid out less in dividends, or raised more
funds externally so that its accumulated cash could cover a large expense realization. As a result,
the stock of cash at the end of the year, \( M_{t+1} \), is equal to the firm’s choice of cash savings \( S_t \) at
the beginning of the year less the after-tax expenses:

\[
M_{t+1} = S_t - (1 - \tau_C) f_t, \tag{11}
\]

where the beginning-of-the-year cash saving is

\[
S_t = (1 - \tau_C) (Y_t - \bar{F} - \delta K_t - rB_t + \iota M_t) - (K_{t+1} - K_t) + \Delta B_{t+1} + M_t - \Omega^K_t - \Omega^B_t - D_t. \tag{12}
\]

The firm’s intertemporal problem can be described by the following two Bellman equations. At
the beginning of the year, the firm’s problem is

\[
V(K_t, B_t, M_t; z_t, f_{t-1}) = \max_{\{D_t, K_{t+1}, B_{t+1}, S_t\}} U(D_t) + E_{1t}[W(K_{t+1}, B_{t+1}, M_{t+1}; z_t, f_t)] \tag{13}
\]

subject to equations (1) to (4), (8), (9), and (12), as well as the non-negativity constraints \( K_{t+1} \geq 0, \)
\( B_{t+1} \geq 0, \) and \( S_t \geq 0. \) Note that the conditional expectation is taken on an information set \( \Phi_{1t} \)
that includes all lagged variables as well as the current values of the capital stock \( K_t, \) debt level

\(^3\)Adding a collateral constraint does not alter our results.
$B_t$, cash holding $M_t$, and revenue shock $z_t$, but not the year-end realization of the expense shock $f_t$. We denote this conditional expectation by $E_{1t}$. During the year when the expense realization becomes known, the firm’s problem is

$$W(K_{t+1}, B_{t+1}, M_{t+1}; z_t, f_t) = \max_{\{M_{t+1}\}} \beta E_{2t} [V(K_{t+1}, B_{t+1}, M_{t+1}; z_{t+1}, f_t)]$$  \hspace{1cm} (14)

subject to Equation (11) and the non-negativity constraint $M_{t+1} \geq 0$. At this point, the firm makes its decision using the information set $\Phi_{2t}$ that includes all the variables in $\Phi_{1t}$ plus the year-end realization of the expense shock $f_t$.

Solving backwards, Equation (11) and the non-negativity constraint $M_{t+1} \geq 0$ imply the following complementary slackness conditions:

$$\lambda_t \geq 0, \quad S_t \geq (1 - \tau_C)\sigma_F, \quad \text{and} \quad \lambda_t \left[ S_t - (1 - \tau_C)\sigma_F \right] = 0,$$  \hspace{1cm} (15)

where $\lambda_t$ is the multiplier associated with the non-negativity constraint.

The investment, debt, and cash saving decisions are described by the three Euler equations below. Investment is characterized by

$$U'(D_t) \left[ 1 + \omega_K \left( \frac{K_{t+1}}{K_t} - 1 \right) \right] = \beta E_{1t} \left[ U'(D_{t+1}) \left\{ 1 + (1 - \tau_C)(\alpha \exp(z_{t+1})\Gamma K_{t+1}^{(\alpha-1)} - \delta) + \frac{\omega_K}{2} \left[ \left( \frac{K_{t+2}}{K_{t+1}} \right)^2 - 1 \right] \right\} \right].$$  \hspace{1cm} (16)

Debt financing is characterized by

$$U'(D_t) \left[ 1 - \omega_B (B_{t+1} - \bar{B}) \right] = \beta E_{1t} \left[ U'(D_{t+1}) (1 + (1 - \tau_C)r) \right].$$  \hspace{1cm} (17)

Finally, the beginning-of-the-period cash saving decision is characterized by

$$U'(D_t) - \lambda_t = \beta E_{1t} \left[ U'(D_{t+1}) (1 + (1 - \tau_C)r) \right].$$  \hspace{1cm} (18)

### 2.3 Cash Holdings

The model contains two motives to hold cash. The liquidity motive is related to the complementary slackness conditions. When $\lambda_t > 0$, the firm holds enough cash only to satisfy the liquidity constraint with equality. That is, all cash holdings are driven by the liquidity motive. When $\lambda_t = 0$,
the firm may hold more cash than required by the liquidity motive. We summarize these findings in the following proposition.

**Proposition 1** When $\lambda_t > 0$, $S_t = (1 - \tau_C)\sigma_F$ so that the firm holds cash only as a safeguard against the year-end expense shock realization. When $\lambda_t = 0$, $S_t \geq (1 - \tau_C)\sigma_F$ so that the firm may hold more cash.

Cash holdings are characterized by Equation (18), rewritten as

$$U'(D_t) - \lambda_t = \beta R^M E_{tt} [U'(D_{t+1})],$$

(19)

where $R^M = 1 + (1 - \tau_C)\iota$ is the net return to cash. Note that $\beta R^M < 1$ reflects the impatience embedded in cash holdings. Because of this impatience, Equation (19) naturally yields a stationary distribution of dividends over time when $\lambda_t > 0$. As Proposition 1 describes, this occurs when cash holdings are entirely driven by the liquidity motive.

Obtaining a stationary distribution when $\lambda_t = 0$ requires that $U'(D_t)$ be convex. To see this, note that Equation (19) implies that $U'(D_t) < E_{tt} [U'(D_{t+1})]$ when $\lambda_t = 0$. By Jensen’s inequality, this inequality is satisfied when $U'(\cdot)$ is convex. $U'(\cdot)$ is indeed convex because of our assumptions about the schedule of taxes and equity issuing costs $T(D_t)$. The convexity of the marginal net payout function may therefore generate precautionary savings, so that cash holdings may be larger than required by the liquidity motive. We summarize these findings in the following proposition.

**Proposition 2** When $\lambda_t = 0$ and $U'(D_t)$ is convex, $S_t \geq (1 - \tau_C)\sigma_F$ and the firm may hold cash as a safeguard against both the year-end expense shock realization and as a precaution against future shocks.

The relative strengths of the precautionary and liquidity motives depend on the firm’s decisions with respect to debt and investment. To see the effect of the debt decision on cash holdings, Equation (17) is rewritten as

$$E_{tt} [m_{t+1}] R^B_t = 1,$$

(20)
where \( m_{t+1} = \beta U'(D_{t+1})/U'(D_t) > 0 \) and the return to debt net of deviation costs and taxes is \( R_t^B = [1 + (1 - \tau_C) r]/[1 - \omega_B (B_{t+1} - \bar{B})] \). We also rewrite Equation (19) in terms of \( m_{t+1} \) as:

\[
E_{tt}[m_{t+1}] R^M + \lambda_t/U'(D_t) = 1. \tag{21}
\]

A comparison of Equations (20) and (21) yields

\[
\frac{\lambda_t}{U'(D_t) E_{tt}[m_{t+1}]} = R_t^B - R^M. \tag{22}
\]

Equation (22) shows that whether the liquidity motive explains all cash holdings (\( \lambda_t > 0 \) for all \( t \)) or the precautionary motive also plays a role (\( \lambda_t = 0 \) for some \( t \)) depends on the extent to which cash is dominated in terms of net returns. That is, whether \( R_t^B - R^M > 0 \) or \( R_t^B - R^M = 0 \). The condition \( R_t^B - R^M \geq 0 \) can be expressed as \( (1 - \tau_C)(r - \iota) + \omega_B (B_{t+1} - \bar{B})R^M \geq 0 \). The first term, \( (1 - \tau_C)(r - \iota) \), denotes the extent to which cash is dominated in after-tax return. All else equal, an increase in the difference between the discount rate \( r \) and the interest rate on cash \( \iota \) raises \( \lambda_t \) and it becomes more likely that the firm will hold no more cash than necessary to satisfy the liquidity constraint. The second term, \( \omega_B (B_{t+1} - \bar{B})R^M \), denotes the return to accumulating debt financing into cash. All else equal, making debt conversion into cash more costly raises \( \lambda_t \) and it becomes likely that cash holdings are driven by the liquidity motive.

Conversely, the firm may hold cash to safeguard against both the current expense shock and future shocks (\( \lambda_t = 0 \)) when cash is not too dominated in after-tax rates of return and the firm finds debt conversions less costly. These results are summarized in the following proposition.

**Proposition 3** When \( R_t^B - R^M > 0 \), \( \lambda_t > 0 \) so that the firm holds cash only as a safeguard against the year-end expense shock realization. When \( R_t^B - R^M = 0 \), \( \lambda_t = 0 \) so that the firm may hold cash as a safeguard against both the year-end expense shock realization and future shocks.

The relative strengths of the precautionary and liquidity motives also depend on the capital investment decision. To see this, Equation (16) is rewritten as

\[
E_{tt} [m_{t+1} R_{t+1}^K] = 1, \tag{23}
\]
where
\[
R^K_{t+1} = \frac{1 + (1 - \tau_C) \left[ \alpha \exp(z_{t+1}) \Gamma K^{(\alpha-1)} - \delta \right] + \omega_K \left( \frac{K_{t+1}}{K_{t+1}} \right)^2 - 1}{1 + \omega_K \left( \frac{K_{t+1}}{K_{t+1}} - 1 \right)}
\]
(24)
is the return to capital net of adjustment costs and taxes. As is standard, a decomposition of
Equation (23) yields
\[
E_{tt} \left[ m_{t+1} \right] E_{tt} \left[ R^K_{t+1} \right] + \text{Cov}_{tt} \left[ m_{t+1}, R^K_{t+1} \right] = 1.
\]
(25)

A comparison of Equations (21) and (25) reveals that
\[
\frac{\lambda_t}{U'(D_t) E_{tt} \left[ m_{t+1} \right]} = E_{tt} \left[ R^K_{t+1} \right] - R^M + \frac{\text{Cov}_{tt} \left[ m_{t+1}, R^K_{t+1} \right]}{E_{tt} \left[ m_{t+1} \right]}.
\]
(26)
Equation (26) shows that whether the liquidity motive explains all cash holdings (\(\lambda_t > 0\) for all
\(t\)) or the precautionary motive also plays a role (\(\lambda_t = 0\) for some \(t\)) depends on two terms. The
first term, \(E_{tt} \left[ R^K_{t+1} \right] - R^M\), represents the extent to which cash is on average dominated in net
return. All else equal, an increase in the extent to which cash is on average dominated raises \(\lambda_t\) and
it becomes more likely that the firm will hold no more cash than necessary to satisfy its liquidity
constraint. The second term, \(\text{Cov}_{tt} \left[ m_{t+1}, R^K_{t+1} \right] / E_{tt} \left[ m_{t+1} \right]\) represents covariance risk. All else
equal, an increase in the covariance raises \(\lambda_t\) and it becomes more likely that cash holdings are
strictly driven by the liquidity motive. A positive covariance implies that the return to capital
is high when payouts are low, so that capital provides insurance in terms of higher returns when
future payouts are low. With a large covariance, the firm may be able to self-insure against future
adverse shocks without resorting to precautionary cash savings.

Conversely, the firm may hold cash to safeguard against both the current expense shock and
future shocks (\(\lambda_t = 0\)) when cash is not too dominated on average, and when capital does not
provide insurance. These results are summarized in the following proposition.

**Proposition 4** When \(E_{tt} \left[ R^K_{t+1} \right] - R^M + \text{Cov}_{tt} \left[ m_{t+1}, R^K_{t+1} \right] / E_{tt} \left[ m_{t+1} \right] > 0\), \(\lambda_t > 0\) so that
the firm holds cash only as a safeguard against the year-end expense shock realization. When
\(E_{tt} \left[ R^K_{t+1} \right] - R^M + \text{Cov}_{tt} \left[ m_{t+1}, R^K_{t+1} \right] / E_{tt} \left[ m_{t+1} \right] = 0\), \(\lambda_t = 0\) so that the firm may hold cash as a
safeguard against both the year-end expense shock realization and future shocks.
3 Data and Calibration

The model is solved numerically because it does not possess an analytical solution. The numerical method, described in the appendix, requires values for all parameters. To this end, a number of parameters are set to values that are directly estimated from the data. The remaining parameters are set to values chosen to ensure that simulated series from the model replicate important features of the data. The data comes from the North American COMPUSTAT file and covers the period from 1971 to 2006. To explain the large change in cash holdings, the data is split in two extreme time periods: the first third of the sample period from 1971 to 1982 and the last third from 1995 to 2006. The COMPUSTAT sample includes firm-year observations with positive values for total assets (COMPUSTAT Mnemonic AT), property, plant, and equipment (PPENT), and sales (SALE). The sample includes firms from all industries, except for utilities and financials, with at least five years of consecutive data. The data is winsorized to limit the influence of outliers at the 1% and 99% tails. The final sample contains 53,067 firm-year observations for the 1971 to 1982 period and 67,720 firm-year observations for the 1995 to 2006 period.

3.1 Parameters Estimated from the Data

Table 1 presents the first set of parameter estimates for both periods. The capital share of revenues $\alpha$, the scale of revenues $\Gamma$, the persistence of the revenue shock $\rho_z$, and the volatility of its innovations $\sigma_\epsilon$ are estimated from the revenue Equation (3) and the autoregressive process (4). For each of the two time periods, the four parameters are estimated for each firm, and then averaged over all firms. Revenues $Y_t$ are measured as sales, and the beginning-of-the-period capital stock $K_t$ is measured as lagged property, plant, and equipment.\textsuperscript{4}

For the 1971-1982 period, the averages are $\alpha = 0.5785$, $\Gamma = 2.2731$, $\rho_z = 0.2452$, and $\sigma_\epsilon = 0.2104$. For the 1995-2006 period, the averages are $\alpha = 0.4233$, $\Gamma = 3.1799$, $\rho_z = 0.2062$ and $\sigma_\epsilon = 0.3093$. The share $\alpha$ of physical capital that explains revenues has decreased over time but the

\textsuperscript{4}As an alternative, the capital stock could be reconstructed from the accumulation Equation (7) using capital expenditures (CAPX) assuming an initial value for the capital stock and a value for the depreciation rate. We do not pursue this alternative approach for two reasons. First, it requires a value for the depreciation rate, which would prevent our estimation of the depreciation rate. Second, measuring the capital stock as lagged property, plant, and equipment results in parameter estimates that are close to those obtained elsewhere in the literature.
scale $\Gamma$ has increased. Note that the values for the capital share $\alpha$ are in line with the values used in Moyen (2004), Hennessy and Whited (2005, 2007), and Gamba and Triantis (2008). Over time, the economic environment became less predictable and more volatile: the persistence $\rho_z$ of the revenue shock has decreased and the volatility $\sigma_\epsilon$ has increased. The parameters of the stochastic process indicate a significant increase in the unconditional variance of the revenue shock $\sigma_\epsilon^2/(1-\rho_z^2)$ from 4.71 percent during the 1971-1982 period to 9.99 percent during the 1995-2006 period.

The corporate tax rate $\tau_C$ is set to the top marginal rate. The top marginal tax rate was 48% from 1971 to 1978 and 46% from 1979 to 1982. The top corporate marginal tax rate has been constant at 35% since 1993. As a result, the corporate tax rate is set to its twelve year average of $\tau_C = 0.4733$ for the first period and to $\tau_C = 0.35$ for the last period. The personal tax rates are set to the average marginal tax rates reported in NBER’s TAXSIM. Over the 1971-1982 period, the marginal interest income tax rate averaged $\tau_r = 0.2761$ while the marginal dividend tax rate averaged $\tau_D = 0.3948$. Since the Reagan era, the U.S. tax rates are lower. Thus, over the 1995-2006 period, the marginal interest income tax rate averaged $\tau_r = 0.2440$ while the marginal dividend tax rate averaged $\tau_D = 0.2325$.

The real interest rate $r$ is set to the average of the monthly annualized t-bill rate deflated by the consumer price index. High inflation characterized much of the period from 1971 to 1982. As a result, the real interest rate was quite low, at $r = 0.5848\%$. As for the later period of 1995 to 2006, the real interest rate was higher, at $r = 1.6091\%$. For the interest rate earned on cash holdings $\iota$, we disentangle the two components of cash (CHE): short-term investments (IVST) and cash (CH).\textsuperscript{5} In 1971-1982, firms held 30.66 percent of their cash in short-term investments earning a rate of return $r$ and 69.34 percent in cash earning a zero nominal interest rate. Given an average inflation rate\textsuperscript{5}

\textsuperscript{5}The cash (CH) item includes: bank and finance company receivables; bank drafts; bankers’ acceptances; cash on hand; certificates of deposit included in cash by the company; checks; demand certificates of deposit; demand deposits; letters of credit; and money orders. The short-term investments (IVST) item includes accrued interest included with short-term investments by the company; cash in escrow; cash segregated under federal and other regulations; certificates of deposit included in short-term investments by the company; certificates of deposit reported as separate item in current assets; commercial paper; gas transmission companies’ special deposits; good faith and clearing house deposits for brokerage firms; government and other marketable securities (including stocks and bonds) listed as short term; margin deposits on commodity futures contracts; marketable securities; money market fund; real estate investment trusts’ shares of beneficial interest; repurchase agreements (when shown as a current asset); restricted cash (when shown as a current asset); time deposits and time certificates of deposit, savings accounts when shows as a current asset; treasury bills listed as short term.
of 7.93%, the interest rate on cash holdings is set to $\iota = 0.3066r + 0.6934(0 - 0.0793) = -5.32\%$. In 1995-2006, firms held even less of their cash savings in short-term investments but the inflation rate was much lower at 2.60\%, so that $\iota = 0.1564r + 0.8436(0 - 0.026) = -1.94\%$.

3.2 Parameters Estimated by Matching Moments

The last set of parameters cannot be estimated in isolation directly from the data. The estimation procedure, fully described in the appendix, is based on the simulated method of moments. In spirit, the estimation strategy targets a particular moment for each parameter. In practice, a change to one parameter affects all simulated moments. The parameters to be estimated are the depreciation rate $\delta$, the capital adjustment cost $\omega_K$, the constant debt level $\bar{B}$, the debt deviation cost $\omega_B$, the average expense level $\bar{F}$, the expense volatility $\sigma_F$, and the coefficient of absolute prudence $\phi$. The important features of the data to replicate are selected moments of investment, debt, and cash policies.

Two moments of the capital policy are targeted to estimate the depreciation rate $\delta$ and the adjustment cost parameter $\omega_K$. The estimate of the depreciation rate $\delta$ ensures that the average of investment-to-total assets simulated from the model matches the average investment found in the data. In the COMPUSTAT data, the ratio is computed as capital expenditures (CAPX) divided by total assets (AT). In the model simulated data, the ratio is computed as investment $I_t$ divided by total assets $A_t = V_t + (1 + (1 - \tau)r)B_t - B_{t+1}$. The estimate of the adjustment cost parameter $\omega_K$ ensures that the simulated standard deviation of investment $I_t/A_t$ normalized by the standard deviation of revenues $Y_t/A_t$ matches that of the data. We normalize by the standard deviation of revenues so that the capital adjustment cost $\omega_K$ can target the volatility of investment in reference to the volatility of the revenue shock $\sigma_\epsilon$.

For the constant debt level $\bar{B}$ and the cost parameter $\omega_B$, we target two moments of the debt policy. Our estimate of $\bar{B}$ ensures that the simulated average leverage $B_t/A_t$ matches that of COMPUSTAT firms. Leverage is measured by the sum of long-term debt (DLTT) and debt in current liabilities (DLC) divided by total assets. Similarly to $\omega_K$, our estimate of $\omega_B$ ensures that the simulated standard deviation of debt relative to the standard deviation of revenues matches
that of the actual data. Because costs are more relevant to long-term debt than to short-term debt, and because changes in debt are often related to changes in collateral, we focus on the standard deviation of long-term debt-to-capital stock. This standard deviation is then normalized by the standard deviation of revenues-to-capital stock.

The estimate of $\bar{F}$ ensures that the average of operating income-to-total assets ratio $OI_t/A_t$ matches the data, where operating income $OI_t \equiv Y_t - F_t$ is measured before depreciation (OIBDP). The estimate of $\sigma_F$ ensures that the standard deviation of net income-to-total assets $NI_t/A_t$ matches the data, where net income is measured as $NI_t = (1 - \tau_C)(Y_t - F_t - \delta K_t - rB_t + \iota M_t)$. We target net income because we want to allow for expenses similar to extraordinary items: expenses that may not be part of the regular operations of the firm but that can affect the firm’s financial health.

Finally, the convexity parameter $\phi$ is the coefficient of absolute prudence and, as such, it dictates the strength of the firm’s precautionary motive. In the first time period from 1971 to 1982, we estimate $\phi$ to ensure that the average of cash holdings-to-total assets $M_{t+1}/A_t$ matches the data, where cash holdings are measured by cash and short-term investments (CHE). This choice also ensures that we have the right starting point in our study of the increase in cash holdings. Also, as measuring the relative strength of the precautionary motive is an important goal of the paper, we are interested in predicting average cash holdings during the 1995-2006 period without changing the coefficient of prudence from its 1971-1982 parameter value.

The model is solved numerically under the two sets of parameters using a finite element method. The appendix provides details on the numerical method. The resulting policy functions for capital $K_{t+1}$, debt $B_{t+1}$, cash $M_{t+1}$, and the equity value $V_t$ of Equation (13) are simulated from random outcomes of the innovations to revenues $\epsilon_t$ and expenses $f_t$. These simulated series serve to build other series including dividends $D_t$, operating income $OI_t$, net income $NI_t$, and the total firm value $A_t$. For each of the two calibrations, we construct 5 panels that have roughly the same number of firm-year observations as observed in the COMPUSTAT panel.
4 Results

4.1 Moment Matching Results

Tables 2 and 3 present the results of the moment matching exercise. Table 2 shows the parameter values and the target moments for the period covering 1971 to 1982, while Table 3 does so for the period covering 1995 to 2006.

In the data, the average investment-to-total assets is 7.97 percent in the first time period and 6.01 percent in the last time period. To hit these moments, the estimated depreciation rate $\delta$ is set to 0.1738 in the first time period and to 0.1750 in the last time period. These estimates indicate that the reduction in capital investment from 7.97 percent to 6.01 percent results mostly from the lower capital share $\alpha$. To illustrate this point, the deterministic steady state of the capital stock in the model is

$$K^* = \left( \frac{\Gamma(1 - \tau_C) \beta \alpha}{1 - \beta (1 - (1 - \tau_C) \delta)} \right)^{\frac{1}{1 - \alpha}}. \quad (27)$$


In COMPUSTAT data, investment has an average standard deviation of 16.79 percent of the average standard deviation of revenues during the 1971-1982 years and a relative average standard deviation of 12.05 percent during the 1995-2006 years. To replicate these moments, the estimates of the capital adjustment cost $\omega_K$ are set to 1.0215 in the first time period and to 0.6155 in the last time period. These estimates are of magnitudes similar to those obtained by Cooper and Haltiwanger (2006). All else equal, the lower capital adjustment cost in recent years stimulates the volatility of investments $I_t/A_t$. This higher volatility, however, is overwhelmed by the increased volatility of revenues $Y_t/A_t$. This denominator effect explains why the lower capital adjustment cost parameter ($0.6155 < 1.0215$) replicates the lower ratio of standard deviation of investment to the standard deviation of revenues ($12.05\% < 16.79\%$) in recent years.

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$^6$The relative standard deviation computed in the data differs considerably from the relative standard deviation commonly shown using macroeconomic data. This simply results from different measurements. For example, we compute the standard deviation of the ratio of investment-to-total assets, while macroeconomists compute the standard deviation of the logarithm of investment detrended using the Hodrick-Prescott filter.
The average leverage of COMPUSTAT firms has been fairly constant over time: 0.3052 during the 1971-1982 period and 0.2795 during the 1995-2006 period. To replicate these moments, the estimates of the debt target (standardized by mean total assets) $\bar{B}/\bar{A}$ are set to 0.3063 in the first time period and to 0.2853 in the last time period.

The long-term debt-to-capital stock of COMPUSTAT firms has an average standard deviation of 16.784 percent of the average standard deviation of revenues-to-capital stock during the 1971-1982 years and a relative average standard deviation of 21.46 percent during the 1995-2006 years. To replicate these moments, the debt cost estimates $\omega_B$ are set to 0.0147 in the first time period and to 0.0127 in the last time period.

In COMPUSTAT data, operating income has declined from an average of 12.36 percent of total assets during the 1971-1982 period to an average of 0.72 percent of total assets during the 1995-2006 period. A larger average expense is required to explain the reduction in the average operating income over time. The estimates of the average expense level (standardized by mean total assets) $\bar{F}/\bar{A}$ are set to 0.0179 for the first period and to 0.1573 for the last period.

In the data, the standard deviation of net income-to-total assets has greatly increased over time from an average of 0.0665 during the 1971-1982 years to an average of 0.1795 during the 1995-2006 years. The estimates of the volatility parameter (standardized by mean total assets) $\sigma_F/\bar{A}$ are set to 0.1236 for the first period and to 0.2745 for the last period.

Finally, the average of COMPUSTAT firms’ cash holdings-to-total assets $M_t/A_t$ was 8.90 percent during the 1971-1982 years. Matching this moment requires a convexity parameter estimate of $\phi = 0.0047$. Note that the estimated value is much smaller than the values ranging from 0.73 to 0.83 estimated in the different environment of Hennessy and Whited (2007). In that sense, our explanation for cash holdings does not rely on a large coefficient of absolute prudence.

4.2 Do Simulated Financial Policies Behave as in the Data?

Before studying cash holdings in detail, it is important to verify that the model provides a reasonable description of firms’ observed behavior. Admittedly, the moment matching exercise ensures that specific simulated moments match a number of targeted moments in the data. In what fol-
lows, the analysis moves on to controversial moments related to dividend smoothness and debt countercyclicality. These results appear at the bottom of Tables 2 and 3.

It has long been recognized that firms smooth dividends (see Lintner, 1956). In our COMPUSTAT data, payout policies are smooth in the first period. The average standard deviation of payouts is only 3.23 percent during the 1971 to 1982 period, and rises to 10.46 percent during the 1995 to 2006 period. The model replicates the smooth payout policies in the first period. The standard deviation is only 3.76 percent for the first period calibration, and rises to 16.42 percent for the last period calibration. As in the data, the model suggests that payout policies are smooth in the early period and have become more volatile over time. We note however that the model overestimates the volatility of payouts in the last period.

In the model, firms smooth payouts to avoid large taxes on payouts and large equity issuing costs. Specifically, the net payout function \( U(D_t) \) recognizes the convexity of taxes and issuing costs and therefore describes firms as “risk averse.” Firms smooth payouts well in the first period. Unavoidably, the increase in volatility in the last period substantially increases the volatility of payouts.

It has also been recognized that firm leverage is countercyclical (see Choe, Masulis, and Nanda, 1993 and Korajczyk and Levy, 2003). In our COMPUSTAT data, the correlation between debt levels and revenues is \(-0.3006\) for the 1971 to 1982 period and \(-0.0411\) for the 1995 to 2006 period. In the model, the corresponding correlations are \(-0.2283\) and \(-0.1896\). Both in the data and in the model, the debt level is countercyclical, and the negative correlation attenuates in the recent time period. A similar pattern is observed for the correlation between changes in debt levels and revenues. The COMPUSTAT data correlation between debt issues and revenues is \(-0.2415\) for the 1971 to 1982 period and \(-0.1877\) for the 1995 to 2006 period. In the model, the correlations are \(-0.4326\) and \(-0.1155\).

The countercyclicality of debt in the model is surprising because standard dynamic capital structure models with a tax benefit of debt generate procyclical debt. In these models, firms take on more debt in persistent good times to benefit from the tax advantage because their abilities to
repay the debt is solid. In our model, the “risk averse” firm chooses to smooth the effect of adverse revenue shocks on payouts by issuing more debt.

4.3 Do Simulated Cash Policies Behave as in the Data?

The analysis of cash holdings begins by verifying that the model provides a reasonable overall description of cash holdings. The results of this analysis appear in Table 4.

In COMPUSTAT data, cash as a fraction of total assets is 8.90 percent in the 1971-1982 period. That fraction dramatically rises to 17.09 percent in the 1995-2006 period. In the model, the average ratio of cash holdings-to-total assets is specifically targeted by our calibration using the convexity parameter for the first period. With the same calibrated value of the convexity parameter ($\phi = 0.0047$), the model predicts cash holdings of 18.13 percent of total assets in the last period, which is relatively close to that observed in the data. Interestingly, as dramatic as the observed cash increase has been, the model predicts even more cash when holding constant the firm’s level of prudence ($\phi = 0.0047$). This result suggests that firms have become less prudent over time.

Cash policies are relatively smooth in COMPUSTAT data. The standard deviation of cash-to-total assets is only 4.96 percent during the 1971 to 1982 period and rises to 8.48 percent during the 1995 to 2006 period. In the model, the average standard deviation is 6.31 percent for the first period and rises to 17.55 percent for the last period. As in the data, the model predicts that cash policies have become more volatile, although we note that the model overstates the rise in volatility.

In both the data and the model, cash holdings are nearly acyclical in the earlier period and they become countercyclical in the later period. In the COMPUSTAT data, the correlation between cash holdings and revenues decreases from $-0.0283$ for the 1971-1982 period to $-0.0888$ for the 1995-2006 period. In the model, the average correlation decreases from 0.0294 to $-0.1069$.

Table 4 also shows that cash holdings and cash flows are positively correlated in COMPUSTAT data. The correlation between cash holdings and cash flows is 0.1905 during the 1971 to 1982 period and 0.1689 during the 1995 to 2006 period. In the model, we measure cash flows as net income minus payouts. The average simulated correlation is 0.6809 during the first period and 0.7025 during the last period. The model correctly predicts the positive correlation, but overstates
4.4 The Precautionary and Liquidity Motives to Hold Cash

Given that the model replicates the large increase in cash holdings, as well as several other moments, the analysis now turns to identifying which motive to hold cash is responsible for the large increase in cash holdings.

To gain some intuition about the model, Figures 3, 4, and 5 show different aspects of the cash holdings decision in the model. The figures are constructed by first drawing one series of revenue shock innovations and one series of expense shock innovations. The same series of innovations are then used to describe the firm behavior in both periods.

Figure 3 shows that the model-simulated cash holdings are on average higher and much more volatile in the last period than in the first period. This is consistent with the higher means and standard deviations of the simulated cash holdings presented in Table 4.

Figures 4 and 5 display the relative strengths of the two motives to hold cash. Figure 4 plots the multiplier \( \lambda_t \) under both parameterizations. Recall that cash savings decisions are entirely driven by the liquidity motive when \( \lambda_t > 0 \) for all \( t \), and that cash savings decision may also be driven by the precautionary motive when \( \lambda_t = 0 \) for some \( t \). The figure shows that strictly positive multiplier values (\( \lambda_t > 0 \)) occur in both parameterizations of the model, although it occurs more frequently in the parameterization of the last period. This suggests that the liquidity motive has become more active over time. Conversely, the precautionary motive to hold cash has become less prevalent.

Figure 5 shows how movements of the multiplier translate into actual cash savings. The figure graphs the cash saving decision scaled by mean total assets \( S_t / \bar{A} \). Standardizing each observation by the overall mean of total assets \( \bar{A} \) rather than standardizing each observation by the corresponding total assets \( A_t \) focuses attention on the variations in cash savings \( S_t \) while maintaining the appropriate scale. Figure 5 shows that, for both parameterizations, cash savings are bound below by a threshold. The threshold corresponds to the lowest cash savings required to meet the liquidity constraint. That is, when the cash saving \( S_t \) is at the lower threshold, cash holdings \( M_{t+1} \) are entirely driven by the liquidity motive. When the cash saving is above the threshold, cash
holdings are also generated by the precautionary motive.

Although the firm saves more in the last period, cash savings appear to deviate much less frequently from the lower threshold. Together, Figures 3 to 5 suggest that firms hold more cash in the last period than in the first period, and that this decision is related to an increase in the relative strength of the liquidity motive.

4.5 Sensitivity Analysis

To obtain a better understanding of the mechanisms responsible for the large cash increase and the recent dominance of the liquidity motive over the precautionary motive, Table 5 presents the results of a sensitivity analysis. The sensitivity analysis proceeds on the basis of the first period parameterization. In turn each parameter is reset from its first period value to its last period value, leaving all other parameters to their first period values. The results of the sensitivity analysis focuses on three groups of parameters.

4.5.1 Cash Policy Parameters

Propositions 1 and 2 state that the firm always holds enough cash during the year to meet its liquidity threshold \((1 - \tau_C)\sigma_F\). The firm’s cash saving decision directly depends on the volatility of the expense shock \(\sigma_F\) and the corporate tax rate \(\tau_C\). Over the two periods, the expense shock volatility (standardized by mean total assets) grows from 0.1236 to 0.2745, while the corporate tax rate decreases from 0.4733 to 0.35. This large increase in the cash saving threshold stimulates the liquidity motive because it forces the firm to save more cash to meet its current liquidity needs.\(^7\)

Table 5 shows that the large increase of the volatility \(\sigma_F/\bar{A}\) is the most important parameter change explaining the dramatic increase in cash holdings. By changing only the expense shock volatility to its last period value, the calibration otherwise based on the first period increases its predicted cash holdings from 8.90 percent of total assets to 19.26 percent, even overshooting the prediction from the last period benchmark calibration (18.13 percent). Table 5 also shows that the

\(^7\)Carroll and Kimball (2001) show that liquidity constraints by themselves can also induce prudence. In our context, this means that an increase in the expense threshold may induce the firm to accumulate more precautionary savings. However, our numerical results show that this does not happen.
reduction in the corporate tax rate increases cash holdings.

Equation (19) suggests that the coefficient of absolute prudence \( \phi \) and the impatience regarding cash holdings \( \beta R^M \) are important factors in assessing the strength of the precautionary motive. The coefficient of absolute prudence \( \phi \) controls the convexity of the marginal net payout function \( U'(D) \). Because the coefficient remains constant over the two periods, it cannot explain the increase in cash holdings or the diminished strength of the precautionary motive. The impatience factor \( \beta R^M \) grows from 0.9679 in the first period to 0.9755 during the last period. Because firms become more patient, it should be easier for the cash Euler Equation (18) to hold with \( \lambda_t = 0 \). That is, the strength of the precautionary motive should be increasing, rather than decreasing as is the case in the simulated cash savings of the last period. When the firm becomes more patient, it can afford to hold more cash.

Disaggregating the effect of the impatience factor \( \beta R^M = (1 + (1 - \tau_C)\iota)/(1 + (1 - \tau_r)r) \), Table 5 shows that the increase in the interest rate \( r \) and the decrease in the interest income tax rate \( \tau_r \), which depress the discount factor \( \beta \) and therefore the impatience factor \( \beta R^M \), should reduce the average cash holdings \( M_{t+1}/A_t \), but interestingly they do not. A more detailed analysis reveals that the increase in the interest rate \( r \) does reduce cash holdings, but it also reduces total assets, such that the cash holdings-to-total asset ratio rises. Total assets decrease because they are valued at a higher discount rate \( r \). As for the small reduction of the interest income tax rate \( \tau_r \), it does not significantly affect cash holdings.

Similarly, Table 5 shows that the large increase in average expenses \( \bar{F}/\bar{A} \) does not significantly affect cash holdings.

The final cash policy parameter to discuss is the dividend tax rate \( \tau_D \). Figure 2 graphs the schedules of taxes and equity issuing costs in the first period (when \( \tau_D = 0.3948 \) and \( \phi = 0.0047 \)) and in the last period (when \( \tau_D = 0.2325 \) and \( \phi = 0.0047 \)). When \( \tau_D \) decreases in the last period, the firm faces lower taxes and issuing costs. The firm therefore has less incentive to save as a precaution against future adverse shocks. Accordingly, Table 5 reports the lower cash holdings.
4.5.2 Debt Policy Parameters

Proposition 3 states that debt decisions affect cash holdings via two terms. The first term, \((1 - \tau_C)(r - \iota)\), describes the extent to which cash is dominated in return by debt. In the data, the extent to which cash is dominated in return declines from 3.11 percent in the first period to 2.31 percent in the last period. All else equal, this should raise cash holdings and stimulate the precautionary motive. As discussed above, all changes in parameter values for the corporate tax rate \(\tau_C\), the discount rate \(r\), and the interest rate on cash \(\iota\) have increased the ratio of cash holdings-to-total assets.

The second term, \(\omega_B(B_{t+1} - \bar{B})R^M\), is related to debt costs. In the simulation, firms on average adopt a conservative debt policy where leverage \(B_{t+1}/A_t\) is below the target \(\bar{B}/\bar{A}\). In this case, a reduction of the cost \(\omega_B\) should weaken the precautionary motive and the firm should hold less cash. In fact, Table 5 shows that cash holdings is not significantly affected by changes in the debt cost parameter \(\omega_B\) and target leverage \(\bar{B}/\bar{A}\).

4.5.3 Capital Policy Parameters

Proposition 4 suggests that capital decisions affect cash holdings via two terms: the first is the extent to which cash is dominated in return by capital, \(E_{tt}[R^K_{t+1}] - R^M\), and the second is the covariance risk, \(\text{Cov}_{tt}[m_{t+1}, R^K_{t+1}] / E_{tt}[m_{t+1}]\). An analysis of the conditional moments reveal that the second term is negligible: the covariance varies between -0.0001 and -0.0004. In the first period, the extent by which cash is dominated in return fluctuates wildly. For some realizations, cash is dominated only slightly by expected returns on capital such that \(\lambda_t = 0\) and the firm saves as a precaution against future shocks. In the last period, the extent by which cash is dominated in return fluctuates less, and cash is often dominated by a large margin.

The effects of capital policy parameter changes on the conditional average net return to capital \(E_{tt}[R^K_{t+1}]\) are difficult to study analytically because they cause an endogenous investment policy reaction. To gain some insight, we examine the deterministic steady state value of the net return to capital. Equations (23) and (24) reduce to \(\beta R^K = 1\) and \(R^K = 1 + (1 - \tau_C) \left[ \alpha \Gamma(K^*)^{\alpha - 1} - \delta \right].\)
Accordingly, \( R^K = 1/\beta = 1 + (1 - \tau_r)r \). While the deterministic net return to capital has increased from 1.0042 in the first period calibration to 1.0122 in the last period calibration, the extent to which capital dominates cash in steady state return \( R^K - R^M \) has fallen from 0.0323 in the first period to 0.0248 in the last period. This suggests that precautionary cash savings should have increased, which is not the case.

The important parameter effects therefore reside with the stochastic behavior of \( R^K_{t+1} - R^M \) rather than its steady state. Its volatility is directly linked to the conditional volatility of the revenue shock innovation \( \sigma_z \): the increase in the standard deviation of the innovation to the revenue shock from 0.2104 in the first period calibration to 0.3093 in the last period calibration increases cash holdings and stimulates the precautionary motive. In contrast, the reduction in the adjustment costs to capital \( \omega_K \) makes it easier to use capital to smooth dividends rather than cash holdings, but the effect is small. In addition, Table 5 shows that changes in the depreciation rate \( \delta \) and the persistence \( \rho_z \) do not significantly affect cash holdings.

Interestingly, an increase in the scale parameter \( \Gamma \) substantially raises cash holdings, while the reduction in the capital share \( \alpha \) substantially reduces cash holdings. Moreover, the reduction in the capital share \( \alpha \) is associated with the largest reduction in cash holdings.

The scale parameter \( \Gamma \) and the capital share \( \alpha \) directly affect the scale of revenues. An increase in \( \Gamma \) raises revenues, while the reduction of \( \alpha \) lowers them. To illustrate this, note that the deterministic steady state revenues are given by \( Y^* = \Gamma K^* \alpha \). In the first period calibration, revenues \( Y^* \) are equal to 34.3483. All else equal, the increase in \( \Gamma \) from 2.2731 in the first period to 3.1799 in the last period raises steady state revenues to 76.1730. Conversely, the reduction in \( \alpha \) from 0.5785 in the first period to 0.4233 in the last period lowers steady state revenues to 7.7220. These changes in revenues are large. Larger (smaller) revenues raise (reduce) the extent to which revenue shocks affect the firm, and therefore generates higher (lower) cash holdings and more (less) precautionary savings.

Moving from the deterministic steady state to the stochastic environment does not alter the intuition. The larger scale \( \Gamma \) yields higher and more volatile revenues as well as higher cash holdings,
while the smaller capital share $\alpha$ yields lower and less volatile revenues as well as lower cash holdings. In the first period calibration, the average of revenues-to-total assets $Y_t/A_t$ is 0.1479, its standard deviation is 0.0285, and the resulting average of cash holdings-to-total assets $M_{t+1}/A_t$ is 0.0890. All else equal, the increase of $\Gamma$ raises all three moments to: 0.3472, 0.0665, and 0.1041. Conversely, the reduction of $\alpha$ lowers all three moments to: 0.0312, 0.0061, and 0.0653.

Figures 6 and 7 provide another way to see the results. The figures show the impact of $\Gamma$ and $\alpha$ on the benchmark cash savings presented in Figure 4. Figure 6 adds the cash saving decisions for two additional parameterizations. The first maintains the first period parameterization except for $\Gamma$ that is set to its last period higher value. The second maintains the last period parameterization except for $\Gamma$ that is set to its first period lower value. The figure shows that raising $\Gamma$ increases cash savings, and ensures that the savings are above the lower threshold more frequently. Lowering $\Gamma$ reduces cash savings, and binds them to the lower threshold. The figure therefore confirms that the larger scale $\Gamma$ leads to higher cash holdings and more precautionary savings.

Figure 7 presents a similar analysis for the capital share. The first calibration maintains the first period parameterization except for $\alpha$ that is set to its lower last period value. The second maintains the last period parameterization except for $\alpha$ that is set to its higher first period value. The figure shows that lowering $\alpha$ in the first period parameterization reduces the firm’s cash savings decision, and binds them to the lower threshold. The figure also shows that raising $\alpha$ in the last period parameterization substantially increases cash savings, and ensures that they are frequently above the threshold. The figure thus confirms that the lower capital share $\alpha$ leads to lower cash holdings and less precautionary savings.

Overall, the sensitivity analysis documents that the increase in cash holdings is mostly attributable to a large increase in the calibrated value of the expense shock volatility $\sigma_F/\bar{A}$ set to match the large increase observed in the net income volatility. The sensitivity analysis also documents that the reduction in the relative strength of the precautionary motive is mostly attributable to the reduction in the capital share $\alpha$ so that the related volatility of revenues no longer generates much precautionary savings.
These two conclusions offer two testable predictions. First, industries that have witnessed the largest increase in net income volatility should also exhibit the largest cash increase. Second, changes in revenue volatility should be unrelated to changes in cash holdings. The increase in cash holdings and the increase in net income volatility have been substantial over time, while the increase in the volatility of revenues has been less dramatic. Cash holdings-to-total assets have nearly doubled from 0.0890 in the 1971-1982 period to 0.1709 in the 1995-2006 period; the average standard deviation of net income-to-total assets has more than doubled from 0.0665 to 0.1795; but the average standard deviation of revenues-to-total assets has increased from 0.2470 to only 0.2968. This suggests that our two testable predictions may well hold in the data.

Admittedly, a full test of these predictions is outside the scope of this paper. As an illustration of the evidence, consider a regression of the increase in average cash holdings $M_{t+1}/A_t$ within an industry between the first period 1971-1982 and the last 1996-2005 on a constant, the industry change in the standard deviation of net income $NI_t/A_t$ between the two periods, and the industry change in the standard deviation of revenues $Y_t/A_t$ between the two periods, using the cross-section of industries defined in Fama and French (1997). The first prediction requires that the estimated coefficient on the change in net income volatility be positive and significant. It is: the cross-sectional estimate of the coefficient (standard deviation) is 0.7873 (0.2230). The second prediction requires that the estimated coefficient on the change in revenue volatility be zero. It is not significantly different from zero at the five percent confidence level: the cross-sectional estimate of the coefficient (standard deviation) is -0.0095 (0.1687). The regression $R^2$ is 0.4354.

4.6 Extensions

Table 6 reports the effects on cash holdings of two extensions. The extensions we consider are the introduction of asymmetric costs to changing capital and debt and an alternative approach to estimating the coefficient of absolute prudence.
4.6.1 Asymmetric Costs

The model assumes quadratic and thus symmetric costs to changing capital and debt. However, it is not uncommon to consider asymmetric costs. For example, Gamba and Triantis (2008) assume that a reduction in the capital stock (negative investment) is more costly than a symmetric increase. They also assume that issuing new debt is more costly than retiring it.

These considerations are important insofar as the costs to changing capital and debt directly affect the precautionary motive. If the firm cannot easily sell assets or issue more debt, it may depend more heavily on cash savings as self-insurance against future adverse shocks. To study whether these asymmetric costs are quantitatively important, the capital adjustment cost function is changed to

\[
\Omega^K_t = \frac{\omega_K}{2} \left( \frac{I_t}{K_t} - \delta \right)^2 K_t \left[ 1 - 1_{(I_t<0)} \right] + \frac{\omega_{aK}}{2} \left( \frac{I_t}{K_t} - \delta \right)^2 K_t 1_{(I_t<0)},
\]

where \(1_{(I_t<0)}\) is an indicator function that takes a value of one when investment is negative and zero otherwise. For simplicity we assume that \(\omega_{aK} = 2\omega_K\). Similarly, the debt issuance cost function is changed to

\[
\Omega^B_t = \frac{\omega_B}{2} \left( B_{t+1} - \bar{B} \right)^2 \left[ 1 - 1_{(B_{t+1}>\bar{B})} \right] + \frac{\omega_{aB}}{2} \left( B_{t+1} - \bar{B} \right)^2 1_{(B_{t+1}>\bar{B})},
\]

where \(1_{(B_{t+1}>\bar{B})}\) is an indicator function that takes a value of one when \(B_{t+1} > \bar{B}\) and zero otherwise. For simplicity we assume that \(\omega_{aB} = 2\omega_B\).

Table 6 reports the sensitivity of the mean and standard deviation of cash holdings to asymmetric adjustment costs, keeping all parameters at their benchmark values. It is perhaps surprising that the asymmetric costs do not greatly affect cash holdings. Cash holdings increase, but the increase is small. Average cash holdings grow from 0.0890 to 0.0905 in the first period and from 0.1813 to 0.1819 in the last period. Also, asymmetric costs barely affect the volatility of cash holdings.

4.6.2 Matching Dividends

The coefficient of absolute prudence \((\phi = 0.0047)\) was set previously to match average cash holdings in the 1971-1992 period. The coefficient value was kept constant in the 1995-2006 period so that
the model could generate an out-of-sample prediction on cash holdings. As a result, the simulated cash holdings of 18.13 percent of total assets for the last period does not exactly match the observed cash holdings of 17.09 percent.

Unfortunately, it is not feasible to estimate the coefficient of absolute prudence $\phi$ to match the observed cash holdings in 1995-2006. Reducing the value of $\phi$ weakens the precautionary motive, which in turn reduces cash holdings up to a point. Cash holdings are bound below by the threshold of the liquidity constraint. Experimentation suggests that no precautionary cash holdings are generated for coefficients $\phi$ less or equal to 0.0038, which corresponds to all liquidity-driven cash holdings of 17.95 percent of total assets. Further lowering $\phi$ does not affect cash holdings.

It is however feasible to estimate the coefficient of absolute prudence $\phi$ to match another moment: the volatility of payouts. The coefficient $\phi$ also affects the degree to which the firm is “risk averse,” and therefore the firm’s desire to smooth payouts.

Table 6 reports the sensitivity of the mean and standard deviation of cash holdings, where the model is estimated to match the full set of moments. The table also presents the estimated values of $\phi$ as well as the average standard deviations of payouts-to-total assets $D_t/A_t$. Matching on payout volatility yields much higher values of $\phi$. To match an average standard deviation of payouts of 0.0323 in the first period requires that $\phi$ be equal to 0.0087 instead of the benchmark value of 0.0047 estimated to match cash holdings. To match an average standard deviation of payouts of 0.1046 in the last period requires that $\phi$ be equal to 0.0181 (instead of the benchmark 0.0047).

As expected, Table 6 shows that the larger values of $\phi$ generate larger cash holdings by stimulating the precautionary motive. Using the alternative estimation, average cash holdings grow to 0.0992 in the first period (from 0.0890 using the benchmark calibration), and to 0.2517 in the last period (from 0.1813 using the benchmark calibration). Table 6 also shows that matching on payout volatility barely affects the volatility of cash holdings.

Figure 2 displays the tax and equity issuing cost schedule $T(D)$ for four different parameterizations. The figure shows that larger values of $\phi$ imply more convex equity issuing costs and more progressive taxation. In the benchmark calibrations of the two periods, Figure 2 shows that
equity issuing costs have become less convex and taxes less progressive over time. In contrast, the alternative calibrations based on the volatility of payouts show that equity costs have become more convex and taxes more progressive over time. This is counterfactual. On the taxation side, Piketty and Saez (2007) suggest that changes to the U.S. tax system have made the federal tax system somewhat less progressive. On the equity issuing side, Chen and Ritter (2000) suggest that initial public offerings on average have become less costly over time. The smoothness of dividends therefore remains a puzzle.

5 Conclusion

Cash holdings as a proportion of total assets of North American COMPUSTAT firms have roughly doubled since the 1970’s, at a time when firms’ idiosyncratic risk also significantly increased.

We investigate two motives by which increased idiosyncratic risk can lead to higher cash holdings. We find that the liquidity motive, through the large increase in the volatility of net income over time, best explains the increase in cash holdings. As for the precautionary motive, its importance has decreased to the point of generating very little precautionary cash holdings. In other words, cash savings have not been generated by firms’ desire to self-insure against future adverse shocks. We find that firms accumulate cash to meet ongoing liquidity needs.

Our study focuses on the rise in idiosyncratic risk to explain the increased cash holdings. In doing so, we ignore two potentially important factors highlighted in Bates, Kahle, and Stulz (2008). Firms now hold fewer inventories and account receivable than in the past, and firms are now more R&D intensive. This suggests two distinct and potentially productive avenues for future analysis.

6 Appendix

6.1 Estimation by Simulation

Our estimation procedure follows a moment matching procedure similar to Ingram and Lee (1991). We compute moments in the data and in the simulation as

\[
\tilde{H}(x) = \frac{1}{F} \sum_{f=1}^{F} \left[ \frac{1}{T} \sum_{t=1}^{T} h(x_{f,t}) \right] \quad \text{and} \quad \tilde{H}_s(\theta) = \frac{1}{F} \sum_{f=1}^{F} \left[ \frac{1}{T} \sum_{t=1}^{T} h(x_{s,f,t}(\theta)) \right],
\]
where $\tilde{H}(x)$ is an $\tilde{m}$-vector of statistics computed on the actual data matrix $x$ and $\tilde{\mathcal{H}}_s(\theta)$ is an $\tilde{m}$-vector of statistics computed on the simulated data for panel $s$. The simulated statistics depend on the $k$-vector of parameters $\theta$. We use these statistics to construct the $m < \tilde{m}$ moments $H(x)$ and $\mathcal{H}_s(\theta)$ on which our estimation is based. The estimator $\hat{\theta}$ of $\theta$ is the solution to

$$
\begin{align*}
\min_{\theta} & \left[ H(x) - \frac{1}{S} \sum_{s=1}^{S} \mathcal{H}_s(\theta) \right]^T W \left[ H(x) - \frac{1}{S} \sum_{s=1}^{S} \mathcal{H}_s(\theta) \right] \\
\end{align*}
$$

(31)

where $W$ is a positive definite weighting matrix.

For the first period, we compute $\tilde{m} = 9$ statistics to form the $m = 7$ targeted moments and identify the $k = 7$ parameters of the first period (see Table 2). For the last period, we compute $\tilde{m} = 8$ statistics to form the $m = 6$ targeted moments to identify the $k = 6$ parameters of the last period (see Table 3). We construct simulated samples that have the same number of firm-year observations as the data. The actual data sample has 5,469 firms and 53,067 firm-year observations for the first period and 7,220 firms and 67,720 firm-year observations for the second sample. To replicate the data, the simulated samples have 53,070 firm-year observations ($F = 5,307$ firms and $T = 10$ years) for the first period and 67,720 firm-year observations ($F = 6,772$ firms and $T = 10$ years) for the last period. In practice, we simulate 50 years, but keep only the last 10 years. In both periods, we construct $S = 5$ simulated panels. We use weighting matrix $W = [(1 + 1/S)\Omega]^{-1}$. Our estimates of the covariance matrix is $\hat{\Sigma} = [B^T W B]^{-1}$, where $W = [(1 + 1/S)\hat{\Omega}]^{-1}$ and $B$ contains the gradient of the $m$ moments with respect to the $k$ parameters. We construct $\hat{\Omega}$ as $D^T \hat{\Omega}_{\tilde{m}} D$ where $D$ contains the gradient of the $m$ moments with respect to the $\tilde{m}$ statistics and $\hat{\Omega}_{\tilde{m}}$ is an heteroscedasticity-consistent covariance matrix of the $\tilde{m}$ statistics in the simulation.

6.2 Numerical Method

The model is solved numerically using finite element methods as described in Coleman’s (1990) algorithm. Accordingly, the policy functions $K_{t+1}, M_{t+1}, B_{t+1},$ and co-states $\lambda_t, V_t$ are approximated by piecewise linear interpolants of the state variables $K_t, M_t, B_t,$ and $z_t$. Because mid-year expenses $f_t$ are independently distributed, they enter as state variables only in the mid-year intertemporal problem. The numerical integration involved in computing expectations is approximated with a
Gauss-Hermite quadrature rule with two quadrature nodes.

This state space grid consists of 625 uniformly spaced points for the beginning-of-the-year state variables. The lowest and highest grid points for the endogenous state variables $K_t$, $M_t$, and $B_t$ are specified outside the endogenous choices of the firm. The lowest and highest grid points for the income shock $z_t$ are specified three standard deviations away, at $\exp(-3\sigma_\epsilon + \rho z)$ and $\exp(3\sigma_\epsilon + \rho z)$.

The approximation coefficients of the piecewise linear interpolants are chosen by collocation, i.e., to satisfy the relevant system of equations at all grid points. The approximated policy interpolants are substituted in the equations, and the coefficients are chosen so that the residuals are set to zero at all grid points. The time-stepping algorithm is used to find these root coefficients. Given initial coefficient values for all grid points, the time-stepping algorithm finds the optimal coefficients that minimize the residuals at one grid point, taking coefficients at other grid points as given. In turn, optimal coefficients for all grid points are determined. The iteration over coefficients stops when the maximum deviation of optimal coefficients from their previous values is lower than a specified tolerance level, e.g., 0.0001.

7 References


Table 1  
Parameter Estimates of the Calibration

The parameter estimates are based on North American data from COMPUSTAT for the sample periods 1971 to 1982 and 1995 to 2006. The COMPUSTAT samples include firm-year observations with positive values for total assets (COMPUSTAT Mnemonic AT), property, plant, and equipment (PPENT), and sales (SALE). The sample includes firms from all industries, except for utilities and financials, with at least five years of consecutive data. The data are winsorized to limit the influence of outliers at the 1% and 99% tails. For each of the two time periods, we estimate the four parameters of the revenue function per firm, and then average the estimates over all firms.

The corporate tax rates are calibrated to the top marginal rate, while the personal tax rates are calibrated to the average marginal tax rates reported in NBER’s TAXSIM. The real interest rates are calibrated to the average of the monthly annualized t-bill rate deflated by the consumer price index. The interest rate earned on cash holdings is calibrated as the proportion of cash held in short-term investments (CHE) which earns the average of the monthly annualized t-bill rate deflated by the consumer price index, plus the proportion held in cash (CH) which earns a zero nominal interest rate deflated by the consumer price index.

<table>
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<tr>
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</tr>
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<td>Revenues</td>
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<tr>
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<td>0.4233</td>
</tr>
<tr>
<td>$\Gamma$</td>
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<td>3.1799</td>
</tr>
<tr>
<td>$\rho_z$</td>
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<td>0.2062</td>
</tr>
<tr>
<td>$\sigma_\epsilon$</td>
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<td>0.3093</td>
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<tr>
<td>$\tau_r$</td>
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<td>0.2440</td>
</tr>
<tr>
<td>$\tau_D$</td>
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<td>0.2325</td>
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<tr>
<td>Interest Rates (%)</td>
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<td></td>
</tr>
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<td>1.6091</td>
</tr>
<tr>
<td>$\nu$</td>
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<td>-1.9417</td>
</tr>
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</table>


Table 2  
Matching Moments for the 1971-1982 Period

The observed moments are computed using a sample of North American data from COMPUSTAT for the sample period 1971 to 1982. The simulated moments are computed using 5 simulated panels of 5,307 firms over 10 years. $I$ denotes investment, $A$ total assets, $Y$ revenues, $B$ debt level, $K$ capital stock, $OI$ operating income, $NI$ net income, $M$ cash holdings, $D$ dividends, $\Delta B'$ debt issues, and primed variables refer to time $t+1$ values rather than time $t$ values. The model is solved using a finite-element method. The parameters are estimated using a just identified system of moment matching. The number in parenthesis are the standard deviations of the estimated parameters.

<table>
<thead>
<tr>
<th>Parameters</th>
<th>Values</th>
<th>Targeted Moments</th>
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<th>Observed</th>
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</thead>
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<td>0.0797</td>
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<td></td>
<td>(0.0318)</td>
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<tr>
<td>$\omega_K$</td>
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<td>SD($I/A$)/SD($Y/A$)</td>
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<td>0.1679</td>
</tr>
<tr>
<td></td>
<td>(6.5877)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$\bar{B}/\bar{A}$</td>
<td>0.3063</td>
<td>Mean($B'/A$)</td>
<td>0.3052</td>
<td>0.3052</td>
</tr>
<tr>
<td></td>
<td>(0.0757)</td>
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<tr>
<td>$\omega_B$</td>
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<td>SD($B'/K'/SD(Y/K')$)</td>
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<tr>
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<td>Mean($OI/A$)</td>
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<tr>
<td></td>
<td>(0.0780)</td>
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<td></td>
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<tr>
<td>$\sigma_F/\bar{A}$</td>
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<td>SD($NI/A$)</td>
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<td>0.0665</td>
</tr>
<tr>
<td></td>
<td>(0.0371)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$\phi$</td>
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<td>Mean($M'/A$)</td>
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</tr>
<tr>
<td></td>
<td>(0.0659)</td>
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<th>Other Moments</th>
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<th>Observed</th>
</tr>
</thead>
<tbody>
<tr>
<td>SD($D/A$)</td>
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<td>0.0323</td>
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<tr>
<td>Corr($B'/A,Y/A$)</td>
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<td>-0.3006</td>
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<tr>
<td>Corr($\Delta B'/A,Y/A$)</td>
<td>-0.4326</td>
<td>-0.2415</td>
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Table 3
Matching Moments for the 1995-2006 Period

The observed moments are computed using a sample of North American data from COMPUSTAT for the sample period 1971 to 1982. The simulated moments are computed using 5 simulated panels of 6,772 firms over 10 years. \( I \) denotes investment, \( A \) total assets, \( Y \) revenues, \( B \) debt level, \( K \) capital stock, \( OI \) operating income, \( NI \) net income, \( M \) cash holdings, \( D \) dividends, \( \Delta B' \) debt issues, and primed variables refer to time \( t + 1 \) values rather than time \( t \) values. The model is solved using a finite-element method. The parameters are estimated using a just identified system of moment matching. The number in parenthesis are the standard deviations of the estimated parameters.

<table>
<thead>
<tr>
<th>Parameters</th>
<th>Values</th>
<th>Targeted Moments</th>
<th>Simulated</th>
<th>Observed</th>
</tr>
</thead>
<tbody>
<tr>
<td>( \delta )</td>
<td>0.1750</td>
<td>Mean(( I/A ))</td>
<td>0.0601</td>
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<tr>
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<td>(0.1541)</td>
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<td>( \omega_K )</td>
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<td>SD(( I/A ))/SD(( Y/A ))</td>
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<tr>
<td></td>
<td>(0.5336)</td>
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<tr>
<td>( \bar{B}/\bar{A} )</td>
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<td>Mean(( B'/A ))</td>
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<tr>
<td></td>
<td>(0.0191)</td>
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<tr>
<td>( \omega_B )</td>
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<td>SD(( B'/K' ))/SD(( Y/K' ))</td>
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<td>(0.0309)</td>
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<tr>
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<td>0.1573</td>
<td>Mean(( OI/A ))</td>
<td>0.0072</td>
<td>0.0072</td>
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<tr>
<td></td>
<td>(0.1081)</td>
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<tr>
<td>( \sigma_F/\bar{A} )</td>
<td>0.2745</td>
<td>SD(( NI/A ))</td>
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<td>(0.1075)</td>
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</tr>
<tr>
<td>SD(( D/A ))</td>
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<td>0.1642</td>
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<tr>
<td>Corr(( B'/A, Y/A ))</td>
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<tr>
<td>Corr(( \Delta B'/A, Y/A ))</td>
<td></td>
<td></td>
<td>-0.1155</td>
<td>-0.1877</td>
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</tbody>
</table>

37
Table 4
Cash Statistics

The observed moments are computed using a sample of North American data from COMPUSTAT for the sample periods 1971 to 1982 and 1995 to 2006. The simulated moments are computed using 5 simulated panels of 5,307 firms over 10 years for the first period calibration and 5 simulated panels of 6,772 firms over 10 years for the last period calibration. The model is solved using a finite-element method. $M$ denotes cash holdings, $A$ total assets, $Y$ revenues, $CF$ cash flow, and primed variables refer to time $t + 1$ values rather than time $t$ values.

<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Simulated</td>
<td>Observed</td>
</tr>
<tr>
<td>Mean($M'/A$)</td>
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<td>0.0890</td>
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<td>SD($M'/A$)</td>
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<td>0.0496</td>
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<td>Corr($M'/A, Y/A$)</td>
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<tr>
<td>Corr($M'/A, CF/A$)</td>
<td>0.6809</td>
<td>0.1905</td>
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Table 5
Sensitivity Analysis

The simulated moments are computed using 5 simulated panels of 5,307 firms over 10 years. For each parameter, we report the cash holdings obtained from changing the first period parameter value to its second period value, holding all other parameters constant.

<table>
<thead>
<tr>
<th></th>
<th>1971-1982 Calibration</th>
<th>1995-2006 Calibration</th>
<th>Mean(M'/A)</th>
</tr>
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<tr>
<td><strong>Benchmark Calibration</strong></td>
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<tr>
<td>1971-1982</td>
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<td>0.1813</td>
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<tr>
<td><strong>Cash Policy Parameters</strong></td>
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<tr>
<td>interest rate on cash (%)</td>
<td>( \iota )</td>
<td>-5.3194</td>
<td>-1.9417</td>
</tr>
<tr>
<td>interest rate on debt (%)</td>
<td>( r )</td>
<td>0.5848</td>
<td>1.6091</td>
</tr>
<tr>
<td>corporate tax rate</td>
<td>( \tau_C )</td>
<td>0.4733</td>
<td>0.3500</td>
</tr>
<tr>
<td>interest income tax rate</td>
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<td>0.2440</td>
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<tr>
<td>dividend tax rate</td>
<td>( \tau_D )</td>
<td>0.3948</td>
<td>0.2325</td>
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<td>average expense</td>
<td>( \bar{F}/\bar{A} )</td>
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<td>expense shock volatility</td>
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<td><strong>Debt Policy Parameters</strong></td>
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<td>debt adjustment cost</td>
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<td><strong>Capital Policy Parameters</strong></td>
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<td>3.1799</td>
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<tr>
<td>capital share</td>
<td>( \alpha )</td>
<td>0.5785</td>
<td>0.4233</td>
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<td>revenue shock persistence</td>
<td>( \rho_z )</td>
<td>0.2452</td>
<td>0.2062</td>
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<tr>
<td>revenue shock volatility</td>
<td>( \sigma_{\zeta} )</td>
<td>0.2104</td>
<td>0.3093</td>
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The simulated moments are computed using 5 simulated panels of 5,307 firms over 10 years for the first period calibration and 5 simulated panels of 6,772 firms over 10 years for the last period calibration. $M$ denotes cash holdings, $A$ total assets, $D$ dividends, and primed variables refer to time $t + 1$ values rather than time $t$ values.

### Table 6

**Extensions**

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<tr>
<td></td>
<td>Extension</td>
<td>Benchmark</td>
<td>Observed</td>
<td>Extension</td>
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<tr>
<td><strong>Asymmetric Investment and Debt Costs</strong></td>
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<tr>
<td>Mean($M'/A$)</td>
<td>0.0905</td>
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<td>0.0890</td>
<td>0.1819</td>
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<tr>
<td>SD($M'/A$)</td>
<td>0.0632</td>
<td>0.0631</td>
<td>0.0496</td>
<td>0.1754</td>
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<tr>
<td><strong>Matching Payout Volatility</strong></td>
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</tr>
<tr>
<td>$\phi$</td>
<td>0.0087</td>
<td>0.0047</td>
<td></td>
<td>0.0181</td>
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<tr>
<td>SD($D/A$)</td>
<td>0.0323</td>
<td>0.0376</td>
<td>0.0323</td>
<td>0.1046</td>
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<td>Mean($M'/A$)</td>
<td>0.0992</td>
<td>0.0890</td>
<td>0.0890</td>
<td>0.2517</td>
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<tr>
<td>SD($M'/A$)</td>
<td>0.0635</td>
<td>0.0631</td>
<td>0.0496</td>
<td>0.1754</td>
</tr>
</tbody>
</table>
Figure 1: Average North American Firm Policies

- Cash M'/A
- Capital K'/A
- Debt B'/A
Figure 2: Tax and Equity Issuing Cost Schedule $T(D)$

- $\tau_D = 0.3948$ and $\phi = 0.0047$
- $\tau_D = 0.2325$ and $\phi = 0.0047$
- $\tau_D = 0.3948$ and $\phi = 0.0087$
- $\tau_D = 0.2325$ and $\phi = 0.0181$
Figure 3: Cash Holdings M'/A of Simulated Firms
Figure 4: Cash Savings S/Mean(A) of Simulated Firms

1971-1982 Calibration
1995-2006 Calibration
Figure 5: Liquidity Constraint Multiplier $\lambda$
Figure 6: Effect of Scale $\Gamma$ on Cash Savings $S$/Mean(A)
Figure 7: Effect of Capital Share $\alpha$ on Cash Savings $S/\text{Mean}(A)$